## **Pearl Meyer**

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## Is 2020 Upending Compensation Committee "Best Practices"?



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Typically, compensation committees spend the summer months benchmarking executive and director pay and preparing for the fall work of developing strategic pay programs for the coming year. Of course, 2020 has been anything but typical, and the best laid plans are likely no longer relevant. Directors are now faced with managing outdated 2020 incentives and creating new programs without the benefit of solid data or reliable guidance for future expectations.

Given this unusual cycle, this webinar with Pearl Meyer and NACD explores some of the urgent questions committees are discussing now and into the Fall, including:

- Outdated benchmarking and considerations for core pay elements
- When is the right time to restore previous salary cuts and will there be merit increases
- How should companies address 2020 annual incentives and the use of discretion
- What to think about for outstanding LTI awards and 2021 grants
- The legal considerations of material changes to programs
- How shareholders and proxy advisory firms are likely to respond

## About the Authors

Deborah Lifshey is a managing director at Pearl Meyer, where she specializes in advising clients on compensation matters from a legal perspective including securities disclosure, taxation and corporate governance issues, negotiation contracts, and reasonableness opinion letters.

Lianne Richardson a principal at Pearl Meyer, joined the firm in 2002. With over 15 years of experience, Lianne specializes in providing compensation consulting services to public and privately-held clients, including compensation market benchmarking, proxy analysis, incentive plan design, executive compensation strategy and philosophy development, and non-employee director compensation. She has worked with clients in the manufacturing, energy/utility, aerospace/defense, hospitality, insurance, banking, medical device, and healthcare sectors.

## About Pearl Meyer

Pearl Meyer is the leading advisor to boards and senior management helping organizations build, develop, and reward great leadership teams that drive long-term success. Our strategy-driven compensation and leadership consulting services act as powerful catalysts for value creation and competitive advantage by addressing the critical links between people and outcomes. Our clients stand at the forefront of their industries and range from emerging high-growth, not-for-profit, and private organizations to the Fortune 500.